


Situation Analysis


Industry
The performing arts center industry enjoyed a nationwide resurgence from the 1980s into the late 1990s, when a surge in

Recently, the industry experienced increasing production and performance costs while witnessing a decline in ticket sales, loss financial support and reduced operating budgets. These influences led to the nationwide increase of performing art center closures.

## Today, successful theaters rely he funding for stability and support.

## Economic

The current recession marks a historic decrease in the job market, leaving nine percent of Americans unemployed. Historically, an increase in unemployment directly impacts consumer spending,
$\qquad$ ut budgets. Consumers first limit their spending on entertainment and recreation ( 25 percent), food and dining out ( 21 percent), and shopping and personal items (15 percent).
By 2011, Wisconsin's unemployment rate is projected to decrease by 2.3 percent. The expected 2.1 percent increase in personal income accompanied with employment growth will help stimulate the conomy and create an expected increase in consumer spending


## The Grand Theater in Wausau, WI.

This theater complex is part of a local art community in Wausau called ARTSblock. ARTSblock is the home base for the Wausau Area Performing Arts Foundation, Inc., a private nonprofit community arts organization established in 1972.

This theater is more integrated into its community than The Grand and its website is more interactive and looks less formal. Though The Grand has more history on its side than the theater in Wausau, that is not exactly what our target audience is looking for. The Grand could emulate this ARTSblock model when reaching out to the community and updating its website.

Psychographic Changes in Young Adults


Many students tend to look at academic accomplishment as just another commodity to be purchased. Developing a meaningful philosophy of life has steadily decreased as an important objective for going to college. This attitude may be a result of years of grade inflation in high school, misunderstood attempts to bolster children's self-esteem or society's overall disrespect for the immaterial value of education.

## Secondary Research

Focus Group

1. There is a misconception among college students that The Grand's atmosphere is formal and stuffy
2. Students believe The Grand does not cater events or market to the college demographic
3. Most students agreed the slogan "You're a Part of it" did not apply to them.
4. All participants said the type of entertainment they would most like to see is live comedy

Survey
5. Non-users and the 18 to 25 -year-old participan

Grand's atmosphere and entertainment options.
6. Older and younger demographics both favor traditional media, but 18 to 25 -year-olds show more interest in online media for event information gathering.
7. Among all respondents aged 26 to 65 , at least 75 percent of every age segment (with a peak of 95 percent among the 56 to 65 -year-olds) had attended an event at The Grand, whereas only 47 percent of 18 to among the 56 to 65 -year-olds had att
25 -year-olds had attended an event.
8. As respondents' age increases, so does their positive perception of The Grand's name, atmosphere and entertainment offerings.
9. Seventy-six percent of respondents would be interested in seeing live comedy at The Grand; of these respondents, only 36 percent have ever been to a comedy club. Seven percent have gone to the Comedy respondents, only 36 percent have ever been to a comedy club. Seven
Quarter in Neenah and 20 percent have gone to Skyline Comedy Cafe.
1.7

## Primary Competition






## IS SecondanSegment <br> Katie \& Ben, upper class students

## 

 Demographics:Maie/fiemale students
Age: 21-25 evarolds
Marital statuss:Single, but many are in relationships
Jobs: Part-time jol and/or intershhi
Location: Live offfcampus in rental housing or within a 30-mile radius of Oshkosh
Transportation: Majority have their own car
They are close to completing their undergraduate program and looking forward to
gratification, spending time with friends and preparing for their professional lives.
Katie and Ben are part of the tech-savyy Generation $Y$, also known as "Millennials."Th


Lifestyles:
Social/Entertainment:
Katie and Bern prefer being with friends, trying new activities and venturing off campus. They frequently go to upscale restaurants
and visit Main Street establishments for
Sports/Fitne
Katie and
Outdoors:
They enjoy be


Typically Katie and Ben spend a lot of money on food and eat on the run because of busy schedules. They tend to have little disposable
income, some student loans and at least one credit card. However, they will find a way to pay for an item if they are deeply interested income, some student loans and at least one credit card. However, they will find a way to pay for an item if they are deeply interested
in the purchase. They do a lot of their shopping online.


## 10,439- UW Oshkosh Undergraduate Students

Lower Classmen $(4,903)$

Upper Classmen $(5,536)$ SECONDAR ${ }^{*}$

## Strategy

OBJECTIVES
-To increase the number of UW Oshkosh
students attending events

| -To promote cultural awareness |
| :--- |
| -To associate positive connotatio |

-To communicate social benefits

SECONDARY SELLING POINTS - Historical value - Haunted intrigue - Newly renovated lounge - Casual

KEY SELLING IDEA
The Grand offers patrons an overall life-enriching experience that stems from its inherent cultural, health and social benefits

The Grand is the quintessential local entertainment venue that delivers a unique cultural experience to those seeking a break from conventionalism.

## "Go Grand"

STRATEGY STATEMENT
To convince college students to go to The Grand for a special night of entertainment instead of continuing to follow their usual entertainment routine, because The Grand
offers an overall life-enriching experience that includes both health and social benefits.


Expose Yourself
to the arts

 expose themselves to fresh, fun-filled and expose themselves to fre
enriching experiences.
Faith and Damian will choose The Grand because they feel trapped in the monotony of
the "college campus bubble." Katie and Ben thill choose The Grand because, for them, the
will bar scene has become mundane.

It's time to grow up. It's time to opt for
healthier, yet equally social option. rin, yet equally social option.
The campaign will increase the number of feet at The Grand by enhancing brand awareness on campus. II order to catch the attentions of
UW Oshkosh students, the message will he UW OShkshs students, the message will be
delivered in a comical thought-provoking delivered in
manner.

## Medá <br> Objectives \& Strategies

Target Audience and Media Mix:

## objective:

e campaign will use a variety of traditional and non-traditional tactics, in addition to interactive and
promotional methods to extend beyond a typical campaign.
Strategy:
All of the tactics
All of the tactics will intertwine. Traditional advertisements will remind and inform the target audienc
Where they can find information about The Grand, more specifically their evolving social media sites.
Advertisements will be in locations the target audience regularly visits, and in places where they can
see them frequent|

Reach and Frequency:

Objective:

while maintaining a moderate reach.
Strategy:
Through the mixture of interactive and traditional media, the target audience will have multiple opportunities to see the campaign's message. Interactive media such as Facebook, Twitter and Foursquare and the use of text messages will have the greatest presence because the sites are used
regularly by the target audience and can be updated constantly.

## Objective:

Since tre taget adience has a low disposable income, they are always looking for discounts Implementing sales promotions throughout the campaign will be an effective strategy to get new fee
in the door of The Grand.

Strategy:
Through sev
students.

## A) Valpak Coupons

ol her wint reach upperclass students who ive campus and are more likely to
2) There will be two different Valpak coupons created and released in the monthly
dispersing of Valpak.
a) One coupon will feature upcoming shows and events at The Grand. a) One coupon will feature upcoming shows and events at The Grand.
b) The other coupon will create buzz forstudents to select The Grand choosing an entertainment venue.

## Bar and Restaurant Partnerships

1) Will offer an incentive once a ticket is purchased from The Grand.
2) Discounts given on food and drinks at participating locations.
C) Food Pantry Partnerships
3) A worthwhile avenue to pursue.
4) Students can donate perishable
on their next visit to The Grand.

Phases of the Campaign:
excite the audience and begin to get them involved; this phase will contain some of the strongest tactics as excite the audience and begin to get them involved; this phase will contain some of the strongest tactics as
we are introducing The Grand to our target audience. "Intermission" will run November through December

 In our final phase, "ncorere", Whict will run March through July, we will make a asating impression on our
target audience and maintain ceturning customers by keeping them involved. (See pageses 31 and 32 for a


Traditional
Interactive [Non-traditional]

Promotional Packages
Promotiona packages will be delivered to ococal bars and restaurants in the Oshkosh area to
persuade our target audience to choose The Grand as an alternative option for
 entertainment. Promotional packages will include posters and table etents, which will be
placed a community locations that the primary and secondary target audience regularly
attend.
-french Quarter
-Molly McGuires
Molly McGirit's
-Calhoun Beach Club
Barley and Hops
Barrey and Hops
-izarctounge
-Rent
-lizard Lounge
-Retile Palace

- $\begin{aligned} & \text { enw M Moon Cafe }\end{aligned}$
Door Hangers and flyers:
On the day of the flash m mbs.flyers will be handed out to students and door hangers will be
distributed to off-campus housing within three blocks of Uw Oshkosh. The door hanger wiil
 sem esanoupen
Advance-Titan:
Advertisements will be placed in two issues of of estudent paper every month from
Seppember through April, with the excepption of January, when the shoool is on winter
hreak


 denect ocknex
Advertisements will be projected on the screens in each theater at The Marcus 5 Theater in
Oshhosh prior to to the previews of each movie. The ads will rund during heary movie release
 tre entertainement is almoust exclusuively There indoors morering suinter.


Tactics:
Texting: Tra
Texting: Traditional tactics, such as newspapers and/or bar promotional kits will provide a text message code for students to send back
to The Grand, which will then store the student phone numbers in its database. This tactic will give The Grand the opportunity to send to The Grand, which will then store the student phone numbers in its database. This tactic w
mass text messages to its target audience about upcoming shows, promotions and events.
Faceboook \& Twitter: It will be the responsibility of the social media intern to make sure that both Facebook and Twitter are updated
constantly so constantly so our primary and secondary target audience can receive the most up-to-date information about The $G$ a
target audience uses technology so heavily, it is vital that The Grand utilizes these social networking tools regularly

"checking in", a person is letting fellow users know where they are and can recommend places to go and things to do (such as attending The Grand). Although Foursquare is new to the social networking scene, it has more than 500,000 users, 1.4 million venues, 15.5 million check-ins, and is continually growing. Foursquare's suggestion application gives users the opportunity to leave tips for future users to
discover when they check into the same location. Foursquare also has a point system that allows users to earn points for an incentive. The Grand would put a value on this point system and in return donate this money to a local charity to encourage users to visit its ocation more often. The Grand would also offer free perks to stimulate users to visit more often and receive freebies (i.e. . free show tickets or


## Public Relations

Tactics:
Halloween Horror:
The Grand will host a gothic-themed Halloween costume party on
俍 Saturday, October 2 graf featurnine a costume e orntest, concessions and
a "haunted" storytelling g tour. This free event will be a unique twist to a "haunted" storytelling tour. This free event will be a unique twist to
the popular holiday for our target audience. GRANDUation":
The "GRANDuation" event will be a raffle for soon-to-be UW Oshkosh cket to a show in April or early May. Each individual will be entered s many times as they purchase a ticket, and the winner will be graduation at a show.
Press Releases:
The social med
Press Releases:
The social media intern will write press releases to be distributed to
local media such asthe Northestern local media such as The Northwestern an
prior to the flash mobs or other events.
cholarships:
The Grand will offer two $\$ 500$ scholarships to students who submit a YouTube video that creatively demonstrates their involvement with
 of January so The Grand can award the winners before the start of

Why Halloween Horror:
The Grand's free Halloween Horror event creates an opportunity to get the target audience into TTe Grand without the expense of a ticket
purchase while offering a social atmosphere to show oft their costumes
to their friends. Why"GRANDuation": with The Grand and serve as a vehicle to sponsor uporelatite UW Oshkos shows at with the Grand and serve ai a venicle to sponsor uproming shows at
the end of the year. This will be the lass effort to attract our seconda target audience and keep their interest ty offferingtract our seceondary
something they desire, in return fora ticket purchase.

Why Press Releases: These will offer addatitional, free coverage during the campaign to
increase awareness. This sllows for external media vehicles to provid
publicty about The Grand and its upcoming events. Why Scholarships:
Why Schalarships:


Tactics:
Bar and Restaurant Incentives/Partnerships:
The Grand will team up with bars and restaurants to offer incentives to its target
audience. When a person purchases a ticket and attends a show at The Grand he audience. When a person purchases a ticket and attends a show at The Grand, he
or she can bring the sub to a participating location and redeem it for a specific or she can bring the stub to a participating location and redeem it for a specific
promotion (such as a free drink or percentage off food).

Food Pantry:
The Grand will partner with a local food pantry during the holiday season and offer a promotion to students that donate perishable food items prior to the
holiday show lineup. Students will receive a percentage off of their $t$ cket plus the holiday show lineup. Students will receive a percentage off of their ticket plus th
"student rushn" discount when they donate to the local food pantry.

Study Abroad Fair:
The Grand will donate luggage tags to students at the study abroad fairs in
September and february. The luggage tags will feature The Grand's loge message "Expose Yourseff to the World"as well as social media contact information.
Valpa
The Grand will release two different Valpak coupon advertisements that provide upcoming show information and a discount for people who redeem the coupon. The coupon will feature information a about the " studendent rush' disiscount tand a map
to The Grand. November's release will feature the partnership promotion with the to The Grand. November's release will feature the partnership promotion with th
local food pantry. The Valpak books will be distributed in November and January, local food pantry.The Valpak books will be distributed in
which are off-peak months for the advertising schedule.




Bamiaigl


## Thank You Hats off to...

The Grand Opera House
A Special Thanks to: Joe Ferlo \& Jeff Potts
Dr. Sara Hansen \& the fall 2009 Research in Strategic Communication class
Grace Lim
Shawn McAfee
Wayne Abler
Eric Schadrie
Envisionlnk
Kelly's Bar
Cousins Subs

## The Cast of Phantom KV....

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